Case study: Fiesta during and after COVID lockdown

April

May

■ 2019 ■ 2020



Significant uptick in active and users and revenues compared with 2019

Fiesta Online: Revenues and active users 2019 vs 2020

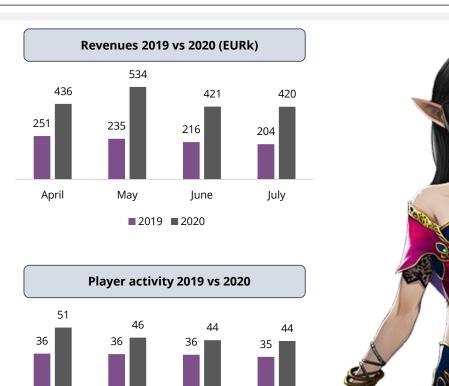
- The lockdown imposed throughout the world has had a positive impact of MGI's performance as people found themselves isolated at home with extra spare time
- As a result, MGI saw a strong surge in new players and overall gaming activity from April to July compared to 2019
- Average increase of +50% in cash spenders throughout the period
- Increased spending was generated from the existing user base as well as from new players and spenders
- Even as the world gradually opened up during the summer, MGI posted significantly higher revenues and player activity compared with the same period 2019

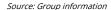
During lock-down in May

- +127% YoY increase in revenue
- **+27%** YoY increase in player activity
- +141% increase in new players

After lock-down in July

- +105% YoY increase in revenue
- +26% YoY increase in player activity
- **+50%** increase in cash spenders on average since April





A loyal customer base with multi-year relationships



Gamers spend EUR 50-80 per month with games having a lifetime of more than 10 years

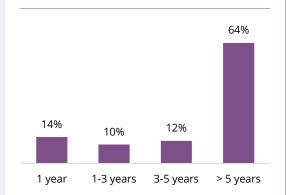
Example: Fiesta Online

A multiplayer role game



- An anime-themed role play, first launched 13 years ago
- Large number of players on the same servers (MMO)
- Community: Playing together is key aspect of the game
- Interactive: go further, become stronger

Recurring revenues¹



- Over 64% of revenues from players who have been active in the same game for over 5 years; suggesting high stickiness
- Free2Play MMO; around 7-10% are converted into paying customers
- Gamers spend some EUR 50-80 per month on different premium features offered in the game

Substantial revenues

EUR +50m revenues

6.8m gamers

- Fiesta Online has generated approximately EUR 50m in revenues since the launch 13 years back
- EUR 2.8m in revenues in 2019
- 6.8m user accounts created since launch
- Approximately 44k users playing each month (actuals)

Players remain active in the game over a long period of time, implying considerable recurring revenues and high visibility

Source: Group information Notes: 1) Revenues per user tenure